

CALFED Bay-Delta Program



*Transparency. Accountability. Performance.*

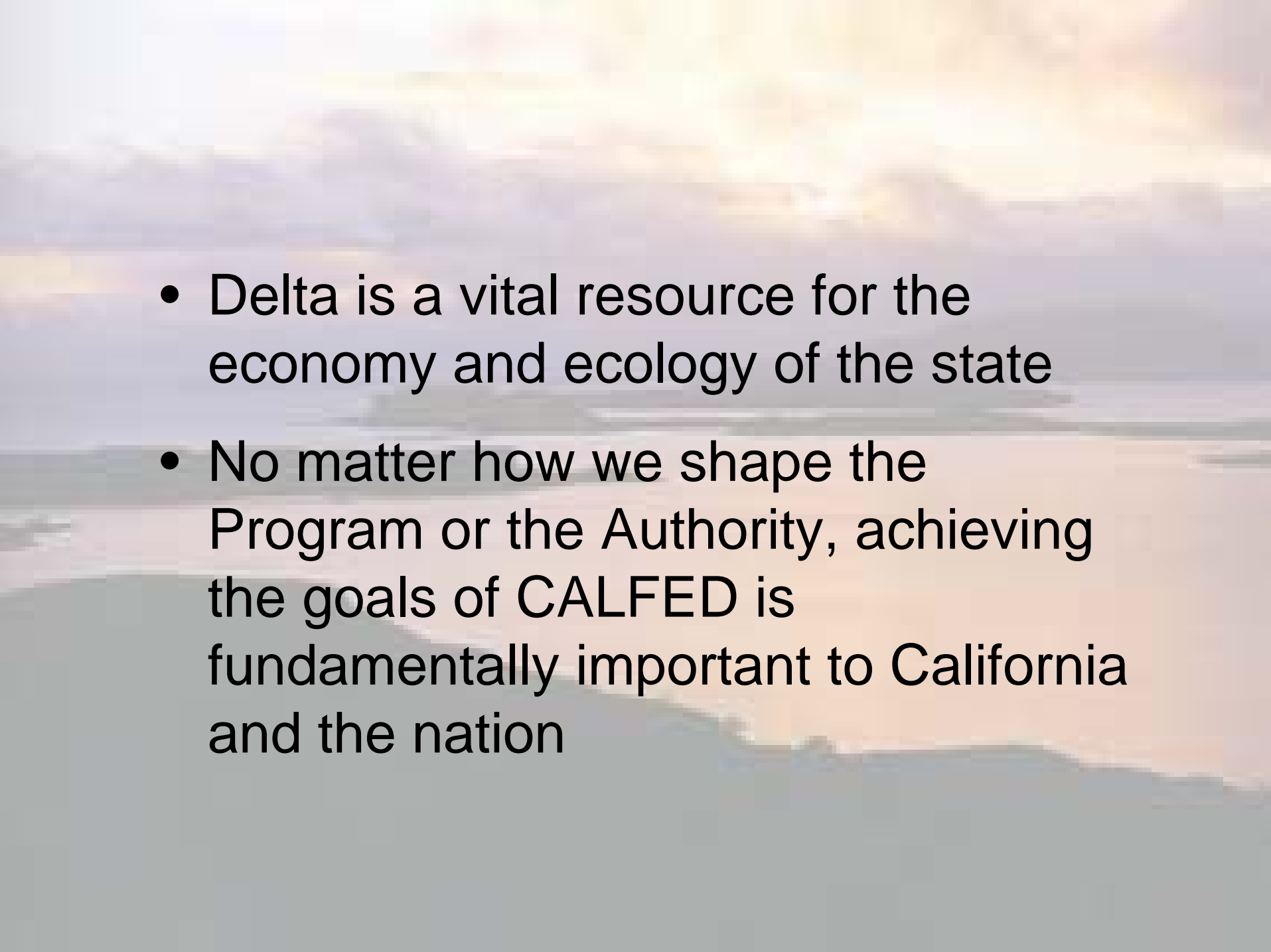
# **ITEM 6**

# **Revitalizing CALFED**

## **Information Item**

## **California Bay-Delta Authority**

September 8, 2005

- 
- Delta is a vital resource for the economy and ecology of the state
  - No matter how we shape the Program or the Authority, achieving the goals of CALFED is fundamentally important to California and the nation

**CALFED Bay-Delta Program**



*Transparency. Accountability. Performance.*

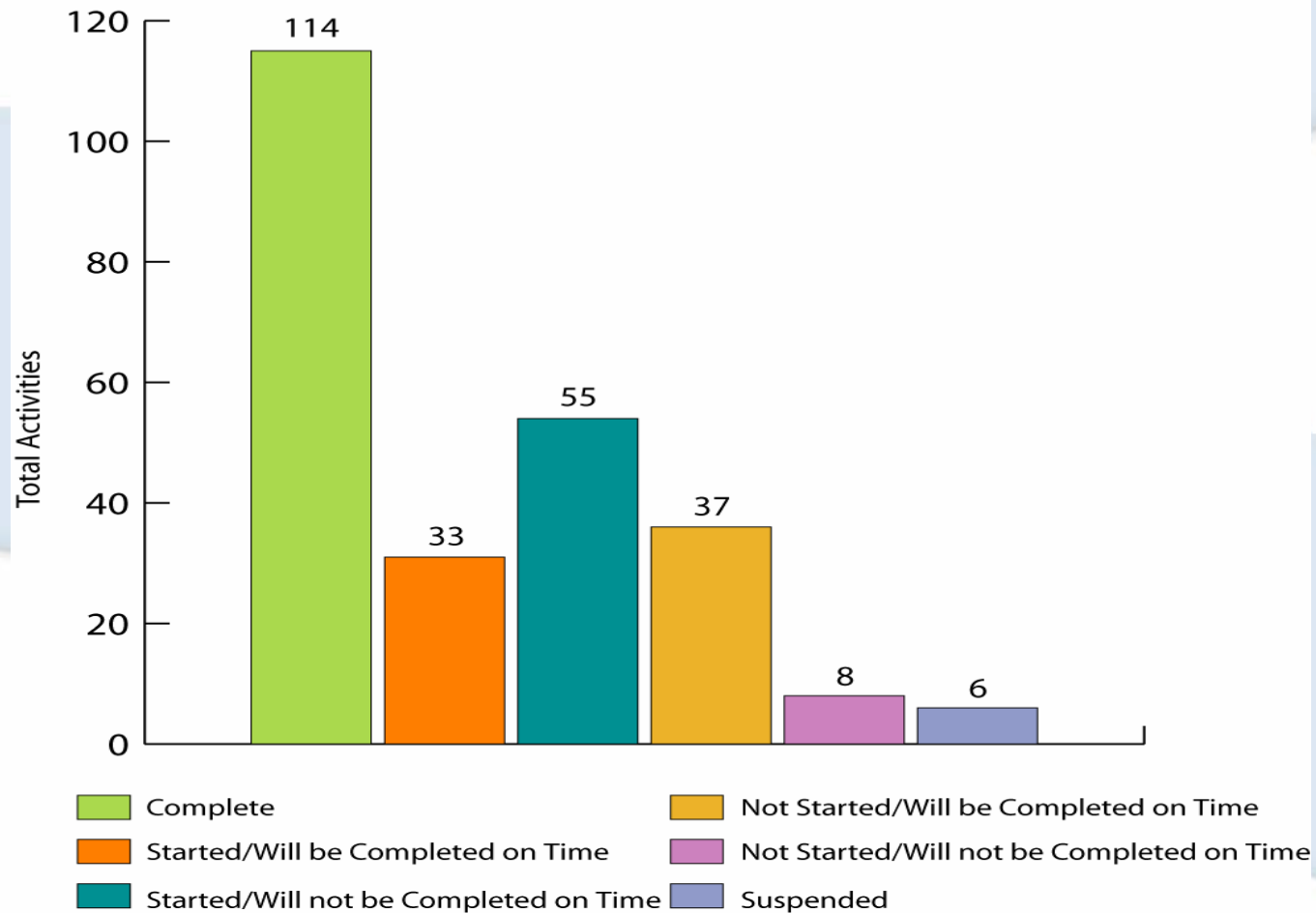
# **ROD Activities**

# ROD Activities Table

Action Items	Page1	PROGRAM	DETAILS	DESCRIPTION OF ACTION	BDAC Policy Group	CALFED	USDOI	USBR	USFWS	NMFS	USEPA	USACE	USDA	USGS	NRCS	Resources Agency	DWR	DFG	DHS CalEPA	SWRCB	RWOCB	Others	Deadline Deadline as stated in documents	Date Completed	Sort by this year
1	R-53	Conveyance	Eastern San Joaquin Valley water exchanges	Eastern San Joaquin Valley (Sierra Nevada watershed). Initiate evaluation and studies of potential infrastructure improvements.		Andrew		Luce	Spear	Acetuno	MacIer	Charlton					Hester	Broddrick		Johns	Landau	*****	12/31/2000		2000
2	R-51	Conveyance	Screened Sacramento River through-Delta facility	Develop specific study plan.		Ott		Renning	Spear	Acetuno		Charlton			Kiger		Kelly	Odenweller		Wilcox	Landau	*****	10/31/2000		2000
3	R-51	Conveyance	Screened Sacramento River through-Delta facility	Fund and begin studies through CALFED Agency appropriations (Joint DWR/USBR)		Ott		Renning	Spear	Acetuno		Charlton			Kiger		Kelly	Odenweller		Wilcox	Landau	*****	10/31/2000		2000
4	R-52	Conveyance	South Delta navigation and agricultural diversions	Take actions to protect navigation and protect local diversers who are not adequately protected by the Temporary Barriers Program (State only).		Majors		Werder	Vandenberg	Volkoff		Charlton					Kelly	Wernette		Wilcox	Landau	*****	12/31/2000		2000
5	R-52	Conveyance	South Delta Temporary Barriers	Install and operate Temporary Barriers until fully operable barriers are constructed under South Delta Improvement Program (State only).		Majors		Werder	Vandenberg	Volkoff	Herbold	Charlton					Ford	Wernette		Wilcox	Landau	*****	12/31/2000		2000
6	R-51	Conveyance	North Delta - Delta Cross Channel	Begin operational studies to address fishery and water quality concerns, implement improved operational procedures		Ott	Ott	Renning	Spear	Acetuno	Herbold	Charlton					Kelly	Odenweller		Wilcox	Landau	*****	10/31/2000		2000
7	R-70	Drinking Water Quality	Eastern San Joaquin Valley water exchanges	Initiate evaluation and studies of current capabilities and potential infrastructure improvements		Andrew		Luce	Spear	Acetuno	MacIer	Charlton					Hester	Broddrick		Johns	Landau	*****	12/31/2000		2000
8	R-69	Drinking Water Quality	Recirculation of export water to reduce SJR salinity and improve DO	Develop workplan.		Majors		Luce	Vandenberg	Volkoff	Louis	Charlton			Kiger		Ford	Wernette		Wilcox	Landau	*****	12/31/2000		2000
9	R-69	Drinking Water Quality	Recirculation of export water to reduce SJR salinity and improve DO	Initiate the feasibility study of recirculation of water exported from the Delta through State and Federal water projects.		Majors		Luce	Vandenberg	Volkoff	Louis	Charlton					Ford	Wernette		Wilcox	Landau	*****	12/31/2000		2000
10	I - 13	Ecosystem Restoration	Cost Sharing Agreement	Amend Agreement		Mills	Newell	Ramos	Spear	Acetuno	Hagler	Charlton					McDonnell	Broddrick		Bennett	Landau	*****	12/31/00		2000
11	E-9	Ecosystem Restoration	EWA Accounting	EWA Mgt and project agencies shall develop conditions, requirements and water accounting.		Cowin		Johannis	Spear	Acetuno	Herbold	Charlton					Winternitz	Broddrick		Johns	Landau	*****	End of 2000		2000
12	E-1	Ecosystem Restoration	EWA Acquisition	Project agencies will be responsible for acquiring EWA assets for the first year.		Cowin		Johannis	Spear	Acetuno		Charlton					Winternitz	Broddrick		Johns	Landau	*****	First year		2000
13	E-3	Ecosystem Restoration	EWA Acquisition	Project Agencies shall acquire 200,000 AF of stored water or its functional equivalent from south-of-Delta sources.		Cowin		Johannis	Spear	Acetuno		Charlton					Winternitz	Broddrick		Johns	Landau	*****	First year		2000
14	R-57	Ecosystem Restoration	EWA Asset Development	Secure from willing sellers initial water purchases and lease of groundwater storage.		Cowin		Johannis	Spear	Acetuno		Charlton					Winternitz	Broddrick		Johns	Landau	*****	12/31/2000		2000
15	E-9	Ecosystem Restoration	EWA Finance plan	Financing Plan and draft legislation by EWA management and project agencies.		Cowin		Johannis	Spear	Acetuno		Charlton					Winternitz	Broddrick		Johns	Landau	*****	26-Nov-00		2000
16	R-74	Levees	System Integrity	Initiate actions to refine the Delta Emergency Management Plan		Cooke		Ramos	Spear	Acetuno	Hagler	Charlton			Kiger		Schmutte	Wernette		Campbell	Landau	*****	12/31/2000		2000

# Summary

Figure 1 Status Summary of ROD Activities



# ROD Activities Suspended

Shasta Reservoir - Resolve legal issues to allow State agency cooperation.

Reason Suspended: No funding available

In-Delta Storage - Address local concerns about effects on neighboring lands and complete, if necessary, environmental documentation.

Reason Suspended : No funding available

In-Delta Storage - Complete environmental review and documentation, obtain authorization and funding and begin construction.

Reason Suspended : No funding available

# ROD Activities Suspended

Water Transfers - State administration will sponsor legislation to clarify State's wheeling laws to increase availability of existing facilities for water transfers.

Reason Suspended : After reviewing existing law the determination was made that no further legislation was required.

Water Transfers - Sponsor legislation to facilitate "wheeling" transactions.

Reason Suspended : Same as above.

Water Transfers - Introduce legislative changes.

Reason Suspended : Same as above.

**CALFED Bay-Delta Program**



*Transparency. Accountability. Performance.*

# **Independent Review**



**CALFED Bay-Delta Program**



*Transparency. Accountability. Performance.*

# **Independent Review**

# Governor's May Revise



3-point plan for the CALFED Program:

- 1) Independent Review
- 2) CALFED Refocusing & Program Priorities
- 3) Financing & Capital Improvements

# ***Independent Review Team***

- Department of Finance
- Little Hoover Commission
- Independent Management Consultant - KPMG

# ***How Processes Interrelate***

**Governor / Secretary of the Interior**

**Bay-Delta Authority / BDPAC**

**Independent Review**

**Dept.  
of Finance**

Fiscal Review  
Program  
Review

**Management  
Consultant  
(KPMG)**

Organization &  
Program Mgmt.  
Review

**Little Hoover  
Commission**

Governance  
Review

**Stakeholders  
& Agencies**

Refocusing &  
Finance

**Public Input Process**

# ***Review Scope***

- **Fiscal review**
  - Department of Finance
- **Program review**
  - Department of Finance – looking back
  - Independent Consultant – looking forward
- **Organization and Program management review**
  - Independent Consultant
- **Governance**
  - Little Hoover Commission

# Fiscal Review Team

Erika Sperbeck

Department of Finance



# Governance

Jim Mayer

Little Hoover Commission

# Independent Consultant

Bryan Gillgrass  
KPMG



# ***Independent Consultant***

- Stakeholder expectations & priorities
  - Interviews of broad sample of stakeholders (approximately 125) to identify priorities, expectations, successes and opportunities for refocusing
    - Interviews to be complete Sept. 9
    - Comprehensive summary of aggregate responses complete Sept. 16
  - Web-based survey of broad CALFED community > 640 people
    - Query stakeholder opinion of:
      - Demographics
      - Priorities (funding & implementation)
      - Perceptions of Program
      - Concept of balance
    - Public access to survey on CBDA website – Sept. 9
    - Summary of findings complete Sept. 16
  - Support CALFED refocusing efforts

# ***Independent Consultant***

- Review of CALFED and CBDA business processes
  - Scope breadth of project with key CALFED staff Sept. 7
  - Conduct process interviews of key CALFED stakeholders and CBDA staff – Sept./Oct.
  - Proposed business process flows – Oct. 24
  - Present draft as-is documentation – Oct. 28

# ***Independent Consultant***

- CALFED and CBDA performance management systems
  - Document current CALFED/CBDA performance measures and internal controls
  - Draft proposed project findings – Oct. 21
  - Draft CBDA recommended performance measures and internal controls – Oct. 31
  - Finalize all deliverables – Nov. 30

## CALFED Bay-Delta Program



*Transparency. Accountability. Performance.*

# Refocusing & Program Priorities

# ***How Processes Interrelate***

**Governor / Secretary of the Interior**

**Bay-Delta Authority / BDPAC**

**Independent Review**

**Dept.  
of Finance**

Fiscal Review  
Program  
Review

**Management  
Consultant  
(KPMG)**

Organization &  
Program Mgmt.  
Review

**Little Hoover  
Commission**

Governance  
Review

**Stakeholders  
& Agencies**

Refocusing &  
Finance

**Public Input Process**

# *Priorities Work Group*

## ***Summary of Outcomes***

- Work Group convened to help shape near-term priorities
- Intended to encourage brainstorming & find areas of potential agreement
- Diverse participation – drawn mostly from BDPAC volunteers
- Two meetings held in August
  1. Brief teleconference
  2. In person meeting

# *Priorities Work Group*

## **Summary of Outcomes**

### **Primary Themes**

- Strong interest in straw proposal from CALFED Agencies
- Interest in pushing forward on projects already in the works
- Need to link governance into prioritization discussions
- Call for prioritization criteria (samples on next slides)
- Views on “Core” CALFED

# ***Views on 'Core' CALFED***

## ***- Fairly Close -***

### **'Core' CALFED:**

- Eco. Program related to Native Anad. Fish, Non-Native Invasive Species and Delta Pelagic Fish
- Environmental Water Account
- Delta-focused Water Quality
- Delta-focused Conveyance
- Focused Science Program
- Surface Storage Studies

### **Not 'Core' CALFED**

- Watersheds & Water Transfers



# ***Views on 'Core' CALFED - Differing Views (Not Wide) -***

- Water Use Efficiency: What is proper linkage to CALFED & BDA?
  - Capture & account for water quality & stream flow benefits
  - Linkage to Delta Export (now or later)?
- Water Quality: Should Regional ELPH Planning be included?
- Oversight & Coordination: Definition needed

# *Priorities Work Group*

## **Sample 'Core' CALFED Criteria**

1. Contribute to 4 CALFED Objectives?
2. Achieve multiple benefits?
3. Reduce conflicts in the Delta?
4. Relevant to Delta health?
5. Alternate non-Delta water source?
6. Address initial CALFED conflicts (water quality and fish)?
7. Core Delta activity?
8. Would it continue without CALFED?
9. Enough activities for broad support (So. Cal.)?
10. Manageable size?
11. Broaden water supply options?
12. Duplicate existing/past actions?
13. Ensure statewide water "blueprint"?

# *Priorities Work Group*

## ***Sample Near-Term Criteria***

1. Is the activity ongoing?
2. Completion by 12/31/2007?
3. Deferred jeopardizing near-term objective?
4. Is the activity mandated?
5. What is its linkage to the Delta?
6. What is the benefit? Is it quantified?
7. Who is the beneficiary?
8. What is its cost?
9. Linked to key Stage 1 decision?
10. Can it be funded & implemented in near-term?
11. Reduce near-term conflicts?
12. Support near-term Agency priorities?

# ***Next Steps in Priorities Process***

- Administration straw proposal by late-Sept.
- Clearly delineate:
  - Time frame for proposed actions
  - What does it mean to be 'Core' CALFED
  - For 'Non-Core' – describe planned activities & linkage to CALFED and/or BDA

# ***Schedule for Refocusing & Priority Setting***

September	<ul style="list-style-type: none"><li>• Year 6 Program Plans</li><li>• Criteria &amp; factors that influence priorities</li><li>• Stage 1 priorities &amp; duration</li></ul>
October	Preliminary report from Science Program on long-term Delta strategic plan
November	Draft recommendations
December	Final recommendations

CALFED Bay-Delta Program



*Transparency. Accountability. Performance.*

# Regulatory Commitments / User Contributions

# ***Regulatory Commitments / User Contributions - Organization***

- Principals
- Technical Teams under development
  - Project Description, Costs, Scheduling, and Finance
  - Expected Outcomes Team
  - Regulatory Commitments, Implementation and Management Team

# ***Organization & Participation***

- Principals & technical teams identified
- Contract for facilitator being processed
- Meetings of principals are being planned
- Questions for technical teams being developed
- Ground rules, schedule, and desired outcomes being developed



# ***Timeframe & Deadlines***

- *Need to have results included in 'A' pages of Governor's budget for FY 2006-07*
- *Need to be able to integrate results into Finance Plan requested by Legislature*
- *Consideration by BDPAC, CBDA, Legislature and elected boards*
- **November 4, 2005**

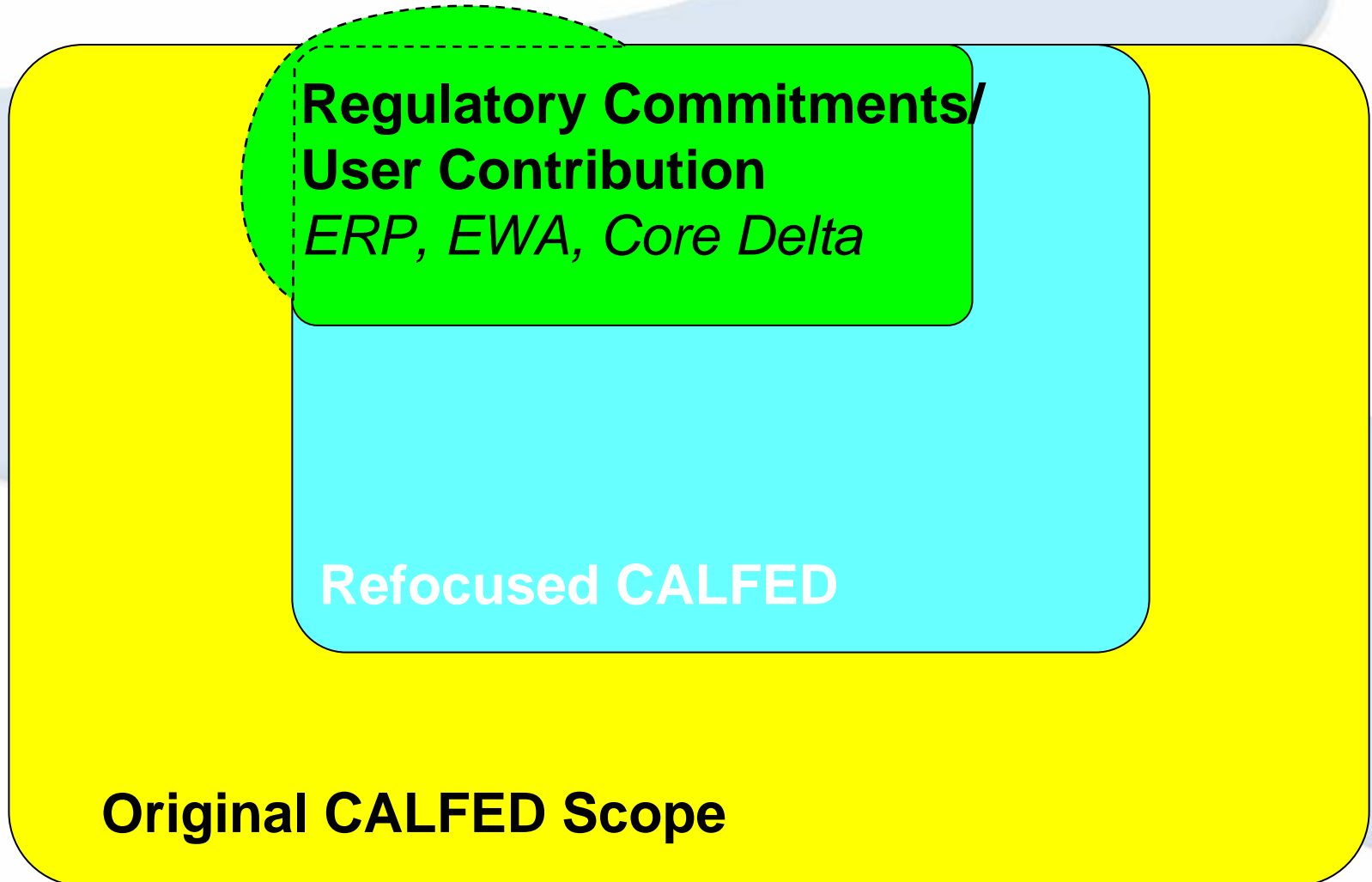
# ***What Information Will Be Critical to Develop in Support of Negotiations?***

- ERP near-term project list, costs, and available funding
- EWA costs and available funding
- ERP and EWA public and user benefit assessment
- Regulatory commitments—existing and new
- DIP costs, schedule, available funding
- Results from Performance Review and Refocusing effort as they are developed

## ***Relationship to Refocusing***

- Regulatory Commitments / User Contribution will cover potential additions and deletions from ERP, EWA projects lists for the next two years
- Refocusing will evaluate how CALFED should focus its priorities and activities on other parts of the program

# Figure 1. Relationship of Activities



## CALFED Bay-Delta Program



*Transparency. Accountability. Performance.*

# Integration of Activities

# Process Overview

